## MPFR Data Entry Page

#### 1. "Transfer From" Facility Information

Type of Distribution Consolidated: Originating Facility Name & Type: Tulsa P&DC Street Address: 2132 S 91st East Ave City: Tulsa State: OK 5D Facility ZIP Code: 74141 Retail & Delivery District: Southern Retail & Delivery Area: AR-OK Finance Number: Current 3D ZIP Code(s): 740-741, 743-747, 749 Shape: All Miles to "Transfer To" Facility: 115 Processing Region: Western Processing Division: Southwest Plant Manager: Frederic Jermany (A) Sr. Division Director: Larry Wagener

2. "Transfer To" Facility Information

Facility Name & Type: Oklahoma City P&DC Street Address: 4025 W Reno Ave City: Oklahoma City State: OK 5D Facility ZIP Code: 73125 Retail & Delivery District: AR-OK Retail & Delivery Area: Southern Finance Number: Current 3D ZIP Code(s): 730-731, 734-738, 748 Shape: All Processing Region: Western Processing Division: Southwest Plant Manager: Sean R Walton Sr. Division Director: Larry Wagener

3. Background Information

Start of Study: Jan-10-2024 Date Range of Data: Jan-01-2023 Bargaining Unit Hours per Year: 1750 EAS Hours per Year: 1840

Dec-31-2023

4. Other Information

Regional Vice President: John Di Peri Vice President, Proc & Maint Ops: Dane A Coleman Division Coordinator: HQ MPFR Coordinator:

# **MPFR Approval Signatures**

Transfer From Facility Name and Type: Facility ZIP Code:			
Finance Number: Current SCF ZIP Code(s):	740-741, 743-747, 749		
Type of Distribution Consolidated:	Originating		
Transfer To Facility Name and Type: Facility ZIP Code: Finance Number: Current SCF ZIP Code(s):	73125	Shape:	All
Transfer To Facility Name and Type: Facility ZIP Code: Finance Number: Current SCF ZIP Code(s):		Shape:	
	at I am accountable for respecting and supporting the integrity of all official p ent, or similar efforts involving the investment and expenditure of funds, as w		
RANSFER FROM FACILITY:	E-SIGNED by Frederic.J Jermany		
Plant Manager:	on 2024-04-25 12:17:26 CDT		
Frederic Jermany (A) Printed Name	Signature		Date
Southwest Sr. Division Director	E-SIGNED by Larry.R Wagener on 2024-04-26 07:29:20 CDT		Date
Larry Wagener Printed Name	Signature		Date
PANSFER TO FACILITY:	E-SIGNED by JOSHUA.W HALLMAN		
Plant Manager:	on 2024-04-26 15:42:47 CDT		
Josh Hallman for Sean R Walton			
Printed Name	Signature		Date
Southwest Sr. Division Director: Larry Wagener	E-SIGNED by Larry.R Wagener on 2024-04-26 07:29:23 CDT		
Printed Name	Signature		Date
<u>scion:</u> Western Regional Vice President:	E-SIGNED by JOHN.J DIPERI on 2024-04-29 11:11:55 CDT		
John Di Peri Printed Name	Signature		Date
ADQUARTERS:			
Vice President, Proc & Maint Ops: Dane A Coleman	E-SIGNED by DANE.A COLEMA on 2024-04-30 08:36:45 CDT	N	
Printed Name	Signature		Date
Comments:			

## **Executive Summary**

Transfer From Facility Name and Type: Tulsa P&DC Street Address: 2132 S 91st East Ave City, State: Tulsa, OK Current 3D ZIP Code(s): 740-741, 743-747, 748 Type of Distribution to Consolidate: Originating	)		
Transfer To Facility Name and Type: Oklahoma City P&DC		Miles between facilities:	115
Current 3D ZIP Code(s): 730-731, 734-738, 748	3		
Transfer To Facility Name and Type: 0		Miles between facilities:	0
Current 3D ZIP Code(s):			
Summary of MPFF	R Analysis		
Savings / Costs			
Mail Processing Craft Workhour Savings =	\$480K - \$630K	From Processing Tab	
Management Workhour Savings =	\$270K - \$360K	From Management Complement	Tab
Transportation Savings =	\$2.3M - \$3M	From Logis ics Tab	
Maintenance Savings =	\$530K - \$700K	From Site A Maintenance Tab	
Space Savings =	\$0		
Total Annual Savings =	\$3.6M- \$4.7M		
Total One-Time Costs =	\$0	From One-Time Costs Tab	
Total First Year Savings =	\$3.6M- \$4.7M		
Staffing Positions			
Net Craft Position Loss =	15	From Craft Complement Tab	
Net Management Position Loss =	3	From Management Complement	Tab

## Service Standard Impacts

There will be no changes to Service Standards due to this MPFR.

There will be an expected 264 Origin/Destinating Pairs that will receive service performance upgrades and no service performance downgrades.

## **Summary Narrative**

### Background

The Tulsa OK P&DC is a postal owned facility that processes originating and destinating volumes for the service area of SCFs 740, 741, 743, 744, 745, 746, 747, 749. The Tulsa facility is 362,851 square feet. The Tulsa facility is located 115 miles from the Oklahoma City OK P&DC. The Mail Processing Facility Review (MPFR) proposal to move originating letters, flats, and parcels from Tulsa OK P&DC to Oklahoma City OK P&DC was announced on 1/10/2024 under the Delivering for America plan, which includes strategies for the development of a mail processing network that enables more precise, efficient, and reliable service. By using best-in-class logistics practices, the Postal Service is driving efficiency and service performance improvement to fuel revenue growth and customer retention.

### Facility Future

The Tulsa OK facility is <u>not</u> closing and will remain open and be modernized as a Local Processing Center.

### **Customer Service Impacts**

Retail and business mail acceptance services currently provided at the Tulsa OK facility would not change due to the MPFR implementation. A local postmark is still available at retail service counters.

There are no changes to collection box times.

### Service Standard Impacts

There will be no changes to Service Standards due to this MPFR. There will be an expected 264 Origin/Destinating Pairs that will receive service performance upgrades and no service performance downgrades.

#### Local Workforce Impact

There will be no career layoffs as part of this initiative. The Postal Service is a responsible employer and will be working closely with the unions and management associations to work through this initiative. The Postal Service will follow requirements of the collective bargaining agreements where they apply and all applicable postal policies.

### **Financial Summary**

The annual baseline for the MPFR study represents the period of January 1, 2023, through December 31, 2023.

The MPFR shows an estimated annual savings between \$3,600,000 - \$4,700,000. There are no projected one-time costs associated with this MPFR.

Savings / Costs		
Mail Processing Craft Workhour Savings	=	\$480K - \$630K
Management Workhour Savings	=	\$270K - \$360K
Transportation Savings	=	\$2.3M - \$3M
Maintenance Savings	=	\$530K - \$700K
Space Savings	=	\$0
Total Annual Savings	=	\$3.6M- \$4.7M
Total One-Time Costs	=	\$0
Total First Year Savings	=	\$3.6M- \$4.7M

### Mail Processing Employee Impacts

The MPFR is projecting an annual mail processing savings between \$480,000 to \$630,000. The Tulsa OK P&DC MPFR identified a net reduction of 8 craft positions and 0 management positions. Organization Design will determine the future Oklahoma City OK P&DC management staffing.

				Net Craft	Staffing Ir	npacts - E	Both Sites	8			
Tulsa P&DC Oklahoma City P&DC Net Impacts											
Processing	Maintenance	Logistics	Total	Processing	Processing Maintenance Logistics Total				Net Maint	Net Log	Net Total
-61	-7	0	-68	53	0	0	53	-8	-7	0	-15
Net Management Impacts											

			N	<u>et</u> Manag	gement li	npacts					
Tulsa P&DC				0	Oklahoma City P&DC			Net Impacts			
Processing	Processing Maintenance Logistics Total			Processing	Maintenance	Logistics	Total	Net Proc	Net Maint	Net Log	Net Total
-2	-3	0	-5	2	0	0	2	0	-3	0	-3

#### Maintenance

The MPFR is projecting an annual maintenance savings between \$530,000 to \$700,000 due to supporting different equipment sets. The MPFR identified a net reduction of 7 craft positions and 3 management positions. Maintenance staffing packages will be performed after implementation of this MPFR to determine actual impacts.

### Transportation

The MPFR shows an annual savings between \$2,300,000 to \$3,000,000 due to modifying and eliminating existing HCR service. The MPFR has identified no staffing impacts at this time.

#### Space Impacts and One-Time Costs

There are no proposed one-time costs for this MPFR. Any space in Tulsa OK P&DC made available due to the transfer of operations to Oklahoma City OK P&DC would be evaluated for future utilization.

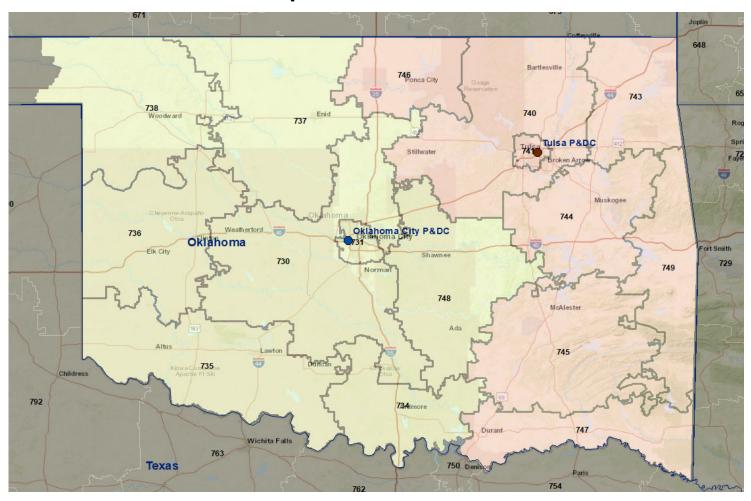
#### Conclusion

The Tulsa OK facility will remain open and be modernized as a Local Processing Center. There will be no career layoffs as part of this initiative.

The Tulsa OK P&DC to Oklahoma City OK P&DC MPFR projects an annual savings between \$3.6M to \$4.7M with no proposed one-time costs.

This go-forward plan for the Tulsa OK facility will help USPS achieve the core goals of our Delivering for America plan: financial sustainability for our organization and improved service reliability for our customers.

## Map of Service Areas



740-741, 743-747, 749 Tulsa

730-731, 734-738, 748 Oklahoma City

### Craft Complement

	Career Impacts by Craft - Tulsa P&DC Only							
Proc	Processing (F1) Clerks Processing (F1) Mail Handlers Other Career Craft Total							
Clerk Impact	PSEs On-Rolls	Career Clerk (Clerk - PSEs)	Mailhandler Impact	MHAs On-Rolls	Career Mailhandler (MH - MHAs)	Maintenance Impact	Logistics Impact	All Craft Impacts
-34	30	<u>-4</u>	-27	17	<u>-10</u>	<u>-7</u>	<u>0</u>	<u>-21</u>

This is only the impact to the Tulsa facility

Clerk & Mailhandler reductions are a fluid number based on flexible workforce staffing (pre-career) upon implementation

Net Craft Staffing Impacts - Both Sites											
	Tulsa	P&DC			Oklahoma City P&DC			Net Impacts			
Processing	Maintenance	Logistics	Total	Processing	Processing Maintenance Logistics Total			Net Proc	Net Maint	Net Log	Net Total
-61	-7	0	-68	53	0	0	53	-8	-7	0	-15

This impact takes both sites into account and reflects the Organizational impact.

This is used to determine the F1 Savings in the MPFR workbook.

Net Craft Impacts						
F1 Mail Proc.	-8					
F3A Logistics	0					
F3B Maint.	-7					
Total	-15					

### Management Complement

Manag	Management Impacts - Tulsa Only							
	Tulsa P&DC							
Processing	Maintenance	Logistics	Total					
-2	-3	0	-5					

This is only the impact to the Tulsa facility

			<u>N</u>	<u>et</u> Manag	gement Ir	npacts					
Tulsa P&DC			Oklahoma City P&DC			Net Impacts					
Processing	Processing Maintenance Logistics Total			Processing	Maintenance	Logistics	Total	Net Proc	Net Maint	Net Log	Net Total
-2	-3	0	-5	2	0	0	2	0	-3	0	-3

This impact takes both sites into account and reflects the Organizational impact. This is used to determine the F1 Savings in the MPFR workbook.

	Summary for Workbo	ok
	Net Management Impacts	Management Savings \$
F1 Proc.	0	\$0
F3A Logistics	0	\$0
F3B Maint.		\$
Total		\$
Estimated	Savings Range	\$270K - \$360K

#### OM to Payroll Staffing Condition Report

OM to Payroll	Staffing Condition Report					Run Date: 4/3
	SAP Organizational Management Data			Payro	ll Form 50 Data	
				Variance		
Occupation		Total	On Rolls	On Rolls -		
Series/Code	Title	Authorized	Count	Authorized	Func	LDC
23020031	EXEC PLANT MANAGER (4)	1	1	0	8	80
23550054	MGR MAINTENANCE	1	1	0	3B	35
23157145	MGR PROCESSING SUPPORT	1	1	0	0	1
23157140	MGR DISTRIBUTION OPERATIONS	1	1	0	1	10
8960028	INDUSTRIAL ENGINEER (PROCESSING)	2	1	-1	0	3
23550028	MGR MAINTENANCE OPERATIONS	2	2	0	3B	35
23157141	MGR DISTRIBUTION OPERATIONS	1	1	0	1	10
23150105	PROCESSING SUPPORT SPECIALIST	1	1	0	0	3
23550030	MAINTENANCE SUPPORT SPECIALIST	1	1	0	3B	35
23150067	MGR DISTRIBUTION OPERATIONS	1	1	0	1	10
23550021	MGR MAINTENANCE SUPPORT	1	1	0	3B	35
960019	INDUSTRIAL ENGN TRAINEE (LVL-01)	0	1	1	0	3
23150106	PROCESSING SUPPORT SPECIALIST	2	2	0	0	8
23150066	SUPV DISTRIBUTION OPERATIONS	11	10	-1	1	10
23150103	SUPV DISTRIBUTION OPS (RELIEF)	2	0	-1	1	10
23550010	SUPV MAINTENANCE OPERATIONS	7	6	0	3B	35
23550066	SUPV MAINTENANCE OPS (RELIEF)	1	1	0	3B	35
180007	ADMINISTRATIVE ASSISTANT (FLD)	1	1	0	8	82
Cost Center	Total	37	33	-2		
Report	Total	37	33			

## **Service Standard Impacts**

Notes: There will be no changes to Service Standards due to this MPFR.

There will be an expected 264 Origin/Destinating Pairs that will receive service performance upgrades and no service performance downgrades.

	Upgrades	Downgrades	
GAL	64	0	
FCM	8	0	
PER	0	0	
MKT	64	0	
PKG	64	0	
GAH	64	0	
Total	264	0	

## **MPE Inventory**

From Facility: Tulsa P&DC

To Facility: Oklahoma City P&DC

To Facility: 0

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Data Extraction Date: 02/20/24

	(1)	(2)	(3)		(4)	(5)	(6)			(7)	(8)	(9)	(10)	(11)
Equipment	Current Number	Proposed Number	Difference	Equipment	Current Number	Proposed Number	Difference	l	Equipment	Current Number	Proposed Number	Difference	Excess Equipment	Relocation Costs
Туре				Туре		-			Туре				<u> </u>	
ADUS			0	ADUS			0		ADUS			0	0	
AFCS		-	0	AFCS			0		AFCS			0	0	
AFCS 200	3	0	(3)	AFCS 200	4	4	0		AFCS 200			0	3	
AFSM100	2	2	0	AFSM100	3	3	0		AFSM100			0	0	
APBS	2	2	0	APBS			0		APBS			0	0	
APPS			0	APPS	1	1	0		APPS			0	0	
CIOSS			0	CIOSS	2	2	0		CIOSS			0	0	
DBCS	15	15	0	DBCS	16	16	0		DBCS			0	0	
DIOSS	2	1	(1)	DIOSS	3	3	0		DIOSS			0	1	
HOPS			0	HOPS			0		HOPS			0	0	
HSTS			0	HSTS	1	1	0		HSTS			0	0	
HSUS			0	HSUS			0		HSUS			0	0	
LCREM	1	1	0	LCREM	1	1	0		LCREM			0	0	
LCTS	2	2	0	LCTS	1	1	0		LCTS			0	0	
LCUS			0	LCUS	1	1	0		LCUS			0	0	
PSM			0	PSM			0		PSM			0	0	
RCS			0	RCS	5	5	0		RCS			0	0	
SIPS			0	S PS			0		SIPS			0	0	
SPSS			0	SPSS	1	1	0		SPSS			0	0	
USS	1	1	0	USS			0		USS			0	0	
PIV			0	PIV			0		PIV			0	0	
(enter as needed)			0	MaRS			0		MaRS			0	0	
(enter as needed)			0	FRS			0		FRS			0	0	

Mail Processing Equipment Relocation Costs: \$0 (This number is carried forward to One-Time Costs)

(12) Notes

#### **Customer Service Analysis**

#### Transfer From Facility: Tulsa P&DC

#### Current 3-Digit ZIP Code(s): 740-741, 743-747, 749 Data Extraction Date: 02/20/24

	3-Digit ZIP	Code: 740	3-Digit ZIP	Code: 741	3-Digit ZIP C	ode: 743-747	3-Digit ZIP Code: 749		
	Curi	rent	Curr	ent	Cur	rent	Current		
1. Collection Points	Mon Fri.	Sat.	Mon Fri.	Sat.	Mon Fri.	Sat.	Mon Fri.	Sat.	
Number picked up before 1 p m.	53	198	33	3	139	365	4 16	85	
Number picked up between 1-5 p.m.	200	51	114	47	382	92	4 97	16	
Number picked up after 5 p m.	31	7	63	13	19	7	43	3	
Total Number of Collection Points	284	256	210	63	540	464	116	104	

0

0

#### 2. How many collection boxes are designated for "local delivery"?

3. How many "local delivery" boxes will be removed as a result of MPFR?

#### 4. Delivery Performance Report

rmance Report	Southern District				
	Quarter/FY	Percent			
% Carriers returning after 1700	Q2 2023	19.8%			
	Q3 2023	19.3%			
	Q4 2023	22.0%			
	Q1 2024	28.1%			

#### 5. Retail Unit Inside Transfer From Facility (Window Service Times)

	Currer	nt	Prop	osed
	Start	End	Start	End
Monday	NA	NA	NA	NA
Tuesday	NA	NA	NA	NA
Wednesday	NA	NA	NA	NA
Thursday	NA	NA	NA	NA
Friday	NA	NA	NA	NA
Saturday	NA	NA	NA	NA

#### 6. Business (Bulk) Mail Acceptance Hours

	Cur	rent		Proposed				
	Start	End		Start	End			
Monday	NA	NA		NA	NA			
Tuesday	NA	NA		NA	NA			
Wednesday	NA	NA		NA	NA			
Thursday	NA	NA		NA	NA			
Friday	NA	NA		NA	NA			
Saturday	NA	NA		NA	NA			

7. Can customers obtain a local postmark in accordance with applicable policies in the Postal Operations Manual?

Yes

#### 8. Notes:

Transfer To Facility: Oklahoma City P&DC - All Transfer To Facility: -

9. What postmark will be printed on collection mail?

Line 1 \_\_\_\_\_

## **One-Time Costs**

MPE Relocation Costs

**Building Modifications** 

Prep on Workroom Floor

Employee Relocation

Total \$0

Estimated One-Time Cost \$0

## Processing

Tulsa OK P&DC										
Mail Mix	Current Facility Workload Content	Current Facility Workhours	Current Facility FTEs							
Letters			104							
Flats			26							
Packages			113							
Other			67							
Grand Total			310							

		FY23 YTD workhour rate								
Mail Mix	Future Workload Content @ Current Facility	Current Workhours Used for Remaining Volume	Current Efficiency Index (EI) for Remaining Volume	Current FTEs for Remaining Volume						
Letters			7,022	93						
Flats			9,685	19						
Packages			4,082	88						
Other			5,2 <b>1</b> 6	50						
Grand Total				250						
			Current On Rolls	322						
			Impact	(60)						

Mail Mix	Current Workhours for Volume Moving	Current Efficiency Index (El) for Volume Moving	Current FTEs for Volume Moving	15% El Imp. @ Transfer To Facility	Volume Moving @ 15% El WH Imp. = Future Workhours @ Transfer To Facility	FTEs @ 15% EI Imp. @ Transfer To Facility		\$ Savings
Letters		5,611	12	6,453		10	(2)	\$ 198,083
Flats		5,277	7	6,069		6	(1)	\$ 99,041
Packages		6,193	25	7,122		22	(3)	\$ 297,124
Other		3,261	17	3,750		15	(2)	\$ 198,083
Grand Total			61			53	(8)	\$ 792,330

Estimated Savings Range \$480K - \$630K

#### Maintenance

Equipment	jor MPE Equ pment Lis	Future Count	SITE
		0	SILE
AAA ADUS	2	U	
AFCS200	3	0	
AFSM100AFSM100	2	2	
AFSM100AFSM100	2	2	SITE
AFTU	2	2	SILE
AFTO			L
AGV_UP			
AIAFSM			Total Mainte Labor Rate
APBS	2	2	Total Mainte Labor Rate
APPS			Total Annua
ASD_DA	6	6	
ATS IATSU	2	2	
ATU	2	2	
BCS		-	
BDS	5	0	
CBS			
CFPS			
CFS_DACFS_FACFS			
CIOSS			
COMPACTCOMPACT CONTLCONTU			
CONTECONTO			
DBCS	15	15	
DIOSS	2	15	
DPRCRCULL	2	0	
EAA			
ELEC			
EPPS			
FMPCS			
FRESFRES	1	1	
FRS			
HDUMP	6	6	
HOPS			
HSTS			
IJCAFSM	1	0	
LAN LCREM	1	1	
LCREM	1	1	
LCUS	2	4	
LMS	3	2	
MaRS		-	
MSWYB	5	5	
PARSPARS_ABPARS			
PIVMS		-	
PRS			
PSM			
RBUS			
RCS			
SDUS/S PS SPSS	1	1	
USS	1	1	
VFS	3	0	
010 Conveyo Length		v	
T ay T anspo t System L			

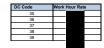
		Current eWHEP	Authorized						Future					
	LDC 35	LDC 36	LDC 37	LDC 38	LDC 39	Grand Total	SITE	LDC 35	LDC 36	LDC 37	LDC 38	LDC 39	Grand Tota	
TULSA OK PDC	13	53	5	34	4	109	TULSA OK PDC	10	46	5	34	4	99	
		Current Co					Future Cost							
	LDC 35	LDC 36	LDC 37	LDC 38	LDC 39	Grand Total	TULSA OK PDC	\$1,509,181	\$5,769,146	\$632,608	\$3,416,656	\$453,025	\$11,780,61	
TULSA OK PDC	\$1 961 935	\$6 647 060	\$632 608	\$3 416 656	\$453 025	\$13 111 284			1					
							Total Maintenance Craft x 1799 Hrs x LDC Labor Rate	\$10,271,435						
nance Craft x 1799 Hrs x LDC	\$11,149,349						Total Maintenance EAS x 1783 Hrs x LDC Labor Rate	\$1,509,181						
nance EAS x 1783 Hrs x LDC	\$1,961,935						Total Annual Cost	\$11,780,616						
I Cost	\$13,111,284													
							S	avings						
							Maintenance Craft Work Hour Savings			\$877,914				
							Maintenance EAS Work Hour Savings			\$452,754	]			
							Total Annual Savings			\$1,330,668				
	LDC	Current Work Hrs	Future Work Hrs	Work Hrs Delta	FTE Delta	Estimated Cost								
	35			-5397	-3	-\$452 754	Total Employee Reduction	10		Estima	ted Savings F	tange	\$530K \$700	
	36			-12481	-7	-\$877 914								
	37			0	0	\$0			_					
	38			0	0	\$0	\$\$\$/FTE	(\$133 066.79)						
	39 Grand Total			0	0	\$0								
	Grand Total			-1/878	-10	-\$1,330,668	Note Calculation include projected Operat onal Maintenance hours,	24 - Mirce Japaour Fou	inment hours 2C - Additi	nal Reau rements h	ourr and LDC 26 E	MO hours		
							carconation include projected Operat onal Maintenance nous,	, Les - in sec laneous Equ	princine mound, 2C - Additio	oner nege fements i	ours, and LDC 30 P	no nouls.		

IV. <u>Productive Workyear Factors</u>. Productive workyear factors are for use in all decision analysis reports and contracting out versus in house service analyses. These factors represent the number of workhours in a workyear and are used in conjunction with the local workhour rates (which include compensation and benefits) in order to determine the cost per workyear.

Bargaining 1,783 hours Supervisor 1,799 hours

For productive workyear factors for specific types and levels of employees, please refer to the Workhour Rates Memo. The rates provided in the memo are fully loaded and include fringe benefits, servicewide costs, and applicable lump sum payments.

The site where the latest Workhour Rates Memo is located can be accessed using the following link: https://blue.usps.gov/cape/page2.htm



## Logistics

Route	Current Annual Mileage	Annual Mileage Change	RPM	<b>Current Annual Cost</b>	Proposed Annual Cost	Annual Cost Change
381Z5 HC	R					(\$33,598.26)
607L3 HCI	R					(\$40,754.57)
640M9 HC	R					(\$167,592.95)
67013 HCI	R					(\$153,900.66)
72023 HCI	R					(\$222,162.43)
72710 HCI	R					(\$225,186.97)
73011 HCI	R					\$0.00
730PE HC	R					(\$498,569.04)
740A1 HC	R					(\$316,545.59)
740N2 HC	R					(\$578,741.08)
740N3 HC	R					(\$138,982.14)
75112 HCI	R					\$0.00
753AE HC	R					(\$388,894.37)
753U2 HC	R					(\$856,224.50)
770L1 HCI	R					(\$65,390.33)
840L3 HCI	R					(\$91,698.39)
Grand Total						(\$3,778,241.29)

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Estimated Savings Range	\$2.3M - \$3M

0 Net Craft Impacts